

**City of York Council – Directorate of City Strategy
Tenders for Provision of Subsidised Bus Services
Assessment of Risks**

| Risk Category | Detail | Impact | Likelihood | Score |
|----------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|-------------------|--------------|
| Governance | Public expectation is for a comprehensive and integrated public transport service. Fragmentation of provision and reductions in service detract from these expectations. | Medium | Certain | 15 |
| Strategic | The above factors may lead to reduced use of bus services, thereby undermining pursuit of Corporate Aims. | Low | Certain | 10 |
| Physical | People required to walk further to access bus services would become more vulnerable to hazards | Very Low | Possible | 3 |
| Financial | Reduced use of Council subsidised bus services could lead to increased subsidy costs or further service discontinuations in the future. | Medium | Probable | 12 |
| Competitive | The financial risks referred to above will reduce the value of the affected subsidised services and the City's public transport service in general. | Medium | Probable | 9 |